# Financial Statements Video Training 



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## General Comments that Apply to All Four of the Financial Statements

1. This video training is focused on the financial statements that are distributed to people outside of the company, such as bankers, investors, other lenders, and so on.
2. Our presentation does not cover income tax reporting, which may have different rules for certain transactions.
3. For the financial statements distributed outside of the company, accountants must follow common rules known as generally accepted accounting principles. In the U.S. these are often referred to as GAAP or US GAAP.
4. US GAAP consists of some very complex, detailed rules and also some basic underlying principles. We will focus on the basic underlying principles and concepts such as:

- cost principle
- matching principle
- full disclosure principle
- consistency
- objectivity
- going concern assumption
- conservatism
- materiality

5. Our financial statements, that we distribute outside of the company, are prepared under the accrual method of accounting and that is different from the cash method.

Under the accrual method of accounting...
a. Revenues and a receivable will be reported when the goods or services are delivered (which is often prior to receiving the money).
b. Expenses and liabilities will be reported when they occur (which is likely to be different from the payment date).
6. We will do our best to give you an interesting overview of the financial statements. You must realize that we cannot possibly cover all aspects of the financial statements in a few hours. Therefore, you cannot rely on our short seminar as a substitute for professional accounting advice.
7. Be sure you have printed the handouts that come with this seminar video.
8. We will begin with a discussion of the Balance Sheet.


[^0]
## Balance Sheet

1. The balance sheet allows lenders and others to quickly determine the amount of a company's working capital. Working capital is total current assets minus total current liabilities. In the balance sheet that we just reviewed, the working capital is $\$ 330,423$ ( $\$ 463,823$ minus $\$ 133,400$ ).
2. Related to working capital is the current ratio. The computation for the current ratio is total current assets divided by total current liabilities. Using the amounts from the balance sheet we reviewed, the current ratio is 3.5 ( $\$ 463,823$ divided by $\$ 133,400$ ). The ratio is also expressed as 3.5 to 1 or 3.5:1.
3. The calculations are only as good as the numbers behind them. For instance, if the amount being reported for accounts receivable includes some receivables that are unlikely to be collected, the amount of working capital and the current ratio are overstated (too high). The same holds true for the inventory. If the amount reported for inventory includes the cost of obsolete inventory, the working capital and current ratio are overstated.
4. When looking at the property, plant and equipment, the amounts are the costs of the assets when they were acquired minus the depreciation based on those costs. Today's market value of those assets may be significantly more or less than the amounts reported. The accountants' cost principle and objectivity prevent the accountant from using current values. (A building may have cost $\$ 10$ million 30 years ago. Today it is fully depreciated with a carrying value of $\$ 0$. However, the current market value of the building might be $\$ 25$ million.)
5. The cost principle also prevents a company from listing valuable trademarks, brand names and logos that it did not purchase. The same for a company's excellent management team. This means that hugely successful consumer products' names and logos that were developed by a company over many years may be extremely valuable, but are not listed as assets on the balance sheet.
6. The stockholders' equity reported on the balance sheet is mathematically the total assets minus the total liabilities. If valuable brand names cannot be reported or if some of the assets being reported have lower market values, the stockholders' equity reflects only the reported amounts.
7. Comment for items 4 through 6: Computer savy person starts a website business in her home using her personal computer. Earns $\$ 5 \mathrm{k}, \$ 25 \mathrm{k}, \$ 100 \mathrm{k}$ in first 3 yrs. Withdraws most for living. The balance sheet for the business reports $\$ 8 \mathrm{k}$ of stockholders' equity at the end of year 3. The business is expected to earn $\$ 140 \mathrm{k}$ in year 4 . The market value of the company at end of year 3 is much greater than the $\$ 8 \mathrm{k}$ reported in stockholders' equity.
8. The balance sheet shows the company's financial leverage. In other words, how much of the total assets is provided by creditors (debt) and how much is provided by the owners. If a large percentage of the assets' costs came from debt, leverage is being used. In computing leverage and financial ratios, debt is the amount of total liabilities (current plus long-term liabilities). The balance sheet that we reviewed had the following totals:

| Assets | $=$ | Liabilities | + |
| :---: | :---: | :---: | :---: |
| Stockholders' Equity |  |  |  |

These amounts indicate that debt is $32.9 \%$ of the total assets ( $\$ 173,400$ divided by $\$ 527,323$ ). The debt to equity ratio compares the liabilities of $\$ 173,400$ to the stockholders equity of \$353,923.

Debt allows a company to control more assets. If the additional assets increase in value, the use of debt/leverage was wise. If assets decrease in value, the use of debt/leverage will cause a loss of the company's equity. Too much debt in relation to equity means more risk and less opportunity to borrow additional money. (Present lenders may have liens on all of the company's assets as collateral for its loans.)
9. The notes to the financial statements disclose the company's commitments such as leases, possible losses from lawsuits, accounting practices for inventory and depreciation, and more. Publicly-traded corporations must file a very thorough discussion of the company's operations, risks, etc. in its annual report to the Securities and Exchange Commission (SEC) Form 10-K.
10. Accounting principles require that comparative balance sheets be prepared when financial statements are distributed outside of the company. A comparative balance sheet reports amounts for two points in time. Here's an example of a comparative balance sheet:

## Comparative Balance Sheet

| $\begin{array}{c}\text { Example Service Co., Inc. } \\ \text { Balance Sheets }\end{array}$ |  |
| :--- | :--- | :--- | :--- |
| December 31, 2023 and 2022 |  |$)$

## See notes to the financial statements.

The comparative balance sheet provides the reader with a frame of reference. In the above example, we can determine that the company's working capital was a negative \$10,500 at the end of 2023 (current assets of $\$ 110,500$ minus current liabilities of $\$ 121,000$ ) compared to a positive $\$ 17,100$ at the end of 2022 ( $\$ 93,000$ minus $\$ 75,900$ ).

We also see that the company's equipment increased by $\$ 30,000$ (see the statement of cash flows to learn if there were additions and some disposals) during 2023. The company also increased its longterm debt by $\$ 20,000$ and stockholders invested an additional $\$ 10,000$.

## Income Statement: Retailer/Wholesaler (1)

## Sample Retailer, Inc. Income Statement <br> For the Three Months Ended March 31, 2023

| Net sales | \$ | 1,106,359 |
| :---: | :---: | :---: |
| Cost of goods sold (see below) |  | 805,077 |
| Gross profit |  | 301,282 |
| Operating expenses |  |  |
| SG\&A expenses excluding depreciation |  | 176,300 |
| SG\&A depreciation and amortization |  | 10,000 |
| Total operating expenses |  | 186,300 |
| Operating income |  | 114,982 |
| Nonoperating or other income or (expense) |  |  |
| Income on investments |  | 1,050 |
| Interest expense |  | $(1,800)$ |
| Loss on disposal of assets |  | $(2,400)$ |
| Total other income or (expense) |  | $(3,150)$ |
| Income before income tax expense |  | 111,832 |
| Income tax expense |  | 25,000 |
| Net income | \$ | 86,832 |
| Cost of goods sold |  |  |
| Inventory at beginning of period | \$ | 320,600 |
| Add: Purchases of merchandise in period | + | 836,000 |
| Less: Purchase returns, discounts, allow | - | 3,000 |
| Add: Freight-in | + | 1,600 |
| Cost of goods available |  | 1,155,200 |
| Less: Inventory at end of period | - | 350,123 |
| Cost of goods sold | \$ | 805,077 |

## Notes

$\leftarrow$ name of company
$\leftarrow$ profit \& loss, P\&L, statement of operations, statement of earnings
$\leftarrow$ any period or interval of time: month, quarter, year, 4 months, 13 weeks, $52 / 53$ weeks
$\leftarrow$ sales of merchandise minus sales returns, discounts, and allowances
$\leftarrow$ cost of merchandise that was sold based on an assumed cost flow (FIFO, LIFO, avg, specific ID)

- gross margin in $\$$; gross margin or gross profit $\%=$ gross profit divided by net sales
$\leftarrow$ expenses from the retailer's main activities of buying and selling goods
$\leftarrow$ selling, general and administrative expenses: sales \& office salaries, store rent, insurance
$\leftarrow$ depreciation of plant assets and amortization of intangible assets
- income from operations (from main activities)
$\leftarrow$ transactions that are not part of the company's main operating activities; peripheral activities
- amount earned on company's investments
$\leftarrow$ interest incurred on outstanding debt
$\leftarrow$ loss from selling a plant asset for less than the asset's carrying value
$\leftarrow$ total from peripheral activities
- bottom line before income taxes
$\leftarrow$ income taxes that pertain to the items shown on the income statement; different from tax paid
- bottom line after income taxes
$\leftarrow$ necessary to properly match the cost of goods sold with the sales during the period
$\leftarrow$ cost of the inventory of merchandise owned at the beginning of the accounting period
$\leftarrow$ cost of the merchandise purchased in the period shown in heading
$\leftarrow$ reduction in cost from suppliers
$\leftarrow$ cost paid to get merchandise into inventory when terms are FOB shipping point
$\leftarrow$ result of above amounts
$\leftarrow$ cost of the goods on hand at end of period based on FIFO, LIFO, avg. \& perhaps physical count
$\leftarrow$ cost that will be matched against the current period's sales

See notes to the financial statements.

# Selling, General and Administrative Expenses (SG\&A) (1a) 

| Sample Retailer, Inc. |  |  |
| :---: | :---: | :---: |
| Schedule of Selling, General and Administrative (SG\&A) Expenses |  |  |
| For the Three Months Ended March 31, 2023 |  |  |
| Selling, general and administrative (SG\&A) expenses |  |  |
| Officers' salaries | \$ | 60,000 |
| Sales and marketing salaries |  | 28,000 |
| Accounting and IT salaries |  | 28,000 |
| Other office salaries and wages |  | 10,000 |
| Delivery wages |  |  |
| Other SG\&A salaries and wages |  |  |
| Payroll taxes and fringe benefits |  | 14,432 |
| Selling and marketing supplies |  | 2,700 |
| Administrative and general supplies |  | 1,500 |
| Rent and property taxes for office |  | 6,000 |
| Electricity, gas, water for office |  | 9,500 |
| Telephone, cell phones, internet |  | 2,200 |
| Repairs \& maintenance of office building |  | 893 |
| Repairs \& maintenance of office equipment |  | 1,200 |
| Insurance |  | 1,400 |
| Postage and shipping costs |  | 600 |
| Travel and entertainment |  | 3,900 |
| Advertising |  | 2,400 |
| Commissions |  |  |
| Other sales \& marketing |  |  |
| Professional fees: accounting, tax, attorney |  | 2,500 |
| Warranty expense |  | - |
| Bad debts expense |  | - |
| Miscellaneous expenses |  | 1,075 |
| SG\&A expenses before depreciation |  | 176,300 |
| Depreciation on office building |  | 4,000 |
| Depreciation on office equipment |  | 6,000 |
| Depreciation on SG\&A vehicles \& other |  | - |
| SG\&A depreciation expense |  | 10,000 |
| Total selling, general \& admin expenses | \$ | 186,300 |

See notes to the financial statements.

## Income Statement Formats (2)

Here are two formats for an income statement (with the headings omitted) that can be used on the income statements distributed outside of a company:

## Multiple-step income statement

| Net sales | \$ | 1,106,359 |
| :---: | :---: | :---: |
| Cost of goods sold |  | 805,077 |
| Gross profit |  | 301,282 |
| Operating expenses |  |  |
| SG\&A expenses excluding depreciation |  | 176,300 |
| SG\&A depreciation and amortization |  | 10,000 |
| Total operating expenses |  | 186,300 |
| Operating income |  | 114,982 |
| Nonoperating or other income or (expense) |  |  |
| Income on investments |  | 1,050 |
| Interest expense |  | $(1,800)$ |
| Loss on disposal of assets |  | $(2,400)$ |
| Total other income or (expense) |  | $(3,150)$ |
| Income before income tax expense |  | 111,832 |
| Income tax expense |  | 25,000 |
| Net income | \$ | 86,832 |

See notes to the financial statements.

Multiple subtractions to get to income before tax.
Also displays the amount of gross profit, operating income, and nonoperating income.

## Single-step income statement

| Revenues and gains |  |  |
| :---: | :---: | :---: |
| Net sales | \$ | 1,106,359 |
| Income on investments |  | 1,050 |
| Total revenues and gains |  | 1,107,409 |
| Expenses and losses |  |  |
| Cost of goods sold |  | 805,077 |
| SG\&A expenses |  | 186,300 |
| Interest expense |  | 1,800 |
| Loss on disposal of assets |  | 2,400 |
| Total expenses and losses |  | 995,577 |
| Income before income tax expense |  | 111,832 |
| Income tax expense |  | 25,000 |
| Net income | \$ | 86,832 |

See notes to the financial statements.

One subtraction to get to income before tax.

## Comparative Income Statement (3)

Corporations whose stock is traded on a U.S. stock exchange are required to issue comparative income statements showing the current period's results plus the amounts from each of the previous two years.

Below we are presenting a comparative income statement with only one of the previous years. We also added percentages to the right of the amounts (these are not required, but are something that is helpful for business owners to see). The percentages are the result of dividing all of the dollar amounts in each column by the net sales dollars listed on the first line of the respective column.

Sample Retailer, Inc.
Income Statement For the Three Months Ended March 31, 2023 and 2022

|  |  | 2023 | \% |  | 2022 | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 1,106,359 | 100.0\% | \$ | 910,000 | 100.0\% |
| Cost of goods sold |  | 805,077 | 72.8\% |  | 670,000 | 73.6\% |
| Gross profit |  | 301,282 | 27.2\% |  | 240,000 | 26.4\% |
| Operating expenses |  |  |  |  |  |  |
| SG\&A expenses excluding depreciation |  | 176,300 | 15.9\% |  | 170,000 | 18.7\% |
| SG\&A depreciation and amortization |  | 10,000 | 0.9\% |  | 10,000 | 1.1\% |
| Total operating expenses |  | 186,300 | 16.8\% |  | 180,000 | 19.8\% |
| Operating income |  | 114,982 | 10.4\% |  | 60,000 | 6.6\% |
| Nonoperating or other income or (expense) |  |  |  |  |  |  |
| Income on investments |  | 1,050 | 0.1\% |  | 4,100 | 0.4\% |
| Interest expense |  | $(1,800)$ | -0.2\% |  | $(2,200)$ | -0.2\% |
| Loss on disposal of assets |  | $(2,400)$ | -0.2\% |  | - | 0.0\% |
| Total other income or (expense) |  | $(3,150)$ | -0.3\% |  | 1,900 | 0.2\% |
| Income before income tax expense |  | 111,832 | 10.1\% |  | 61,900 | 6.8\% |
| Income tax expense |  | 25,000 | 2.3\% |  | 16,000 | 1.8\% |
| Net income | \$ | 86,832 | 7.8\% | \$ | 45,900 | 5.0\% |

## More About the Income Statement

1. The income statement reports on a company's profitability during the period shown in its heading.
2. The accrual method of accounting is best for reporting the revenues earned during the period and for reporting the expenses that match the revenues or were incurred during the period.
3. The gross margins (gross profit divided by net sales) and net income as percent of sales are closely monitored by financial analysts, and should be monitored by owners and managers.
4. Your banker might have the percentages for the companies in your industry.
5. Net income for manufacturers and merchandisers is affected by the cost flow assumption they elected (FIFO, LIFO, etc.) during periods when costs are changing due to inflation or other factors.
6. Depreciation expense is based on the plant assets' original costs, not their replacement costs. A company with older equipment may have very little depreciation as the original cost was relatively low and the equipment has been fully depreciated.
7. The depreciation expense reported on the financial statements will likely be different from the depreciation reported on the income tax return.
8. The notes to the financial statements are an important part of the income statement.

## Relationship of Balance Sheet and Income Statement

1. The balance sheet and income statement are linked. Notice below how revenues resulting from a credit sale will increase Retained Earnings (an account within stockholders' equity) and will increase the asset account Accounts Receivable.

Balance Sheet
January 1, 2024

## ASSETS

| Cash \& cash equivalents | $\$ 10,000$ |
| :--- | ---: | ---: |
| LIABILITIES \& STOCKHOLDERS' EQUITY |  |
| STOCKHOLDERS' EQUITY <br> $\quad$ Common stock <br> $\quad$ Retained earnings <br> TOTAL STOCKHOLDERS' EQUITY | $\$ 10,000$ |
|  | $\boxed{\$ 10,000}$ |

# Example Corporation <br> Income Statement For the Day, January 2, 2024 



Example Corporation
Balance Sheet
January 2, 2024

## ASSETS


2. Because of double-entry, both the accounting equation (Assets = Liabilities + Stockholders' Equity) and the balance sheet will remain in balance. The transaction was recorded with a debit of $\$ 50$ to Accounts Receivable and a credit of $\$ 50$ to Revenues. Revenues cause stockholders' equity to increase even though the credit of $\$ 50$ went to the account Revenues. (Revenues is a temporary account which means its balance will be transferred to Retained Earnings after the income statement for the accounting year has been prepared.)

## Statement of Cash Flows (regular corporation, indirect method)

| Sample Retailer, Inc. Statement of Cash Flows |  |  |  |
| :---: | :---: | :---: | :---: |
| For the Three Months Ended March 31, |  |  | Notes |
| Cash flows from operating activities |  |  |  |
| Net income | \$ | 86,832 | $\leftarrow$ from income statement |
| Add back: Depreciation \& amortization |  | 10,000 | - from income statement; noncash expense |
| Add back: Loss on disposal of fixed assets |  | 2,400 | $\leftarrow$ from income statement; proceeds in investing |
| Deduct: Gain on disposal of fixed assets |  | - | $\leftarrow$ from income statement; proceeds in investing |
| Add for decreases in current assets: |  |  |  |
| Accounts receivable |  | 3,000 | $\leftarrow$ change in balance sheet amounts |
| Inventory |  | - | $\leftarrow$ change in balance sheet amounts |
| Other current assets (other than cash) |  | - | $\leftarrow$ change in balance sheet amounts |
| Deduct for increases in current assets: |  |  |  |
| Accounts receivable |  | - | $\leftarrow$ change in balance sheet amounts |
| Inventory |  | $(29,523)$ | $\leftarrow$ change in balance sheet amounts |
| Other current assets (other than cash) |  | $(4,200)$ | $\leftarrow$ change in balance sheet amounts |
| Add for increases in current liabilities: |  |  |  |
| Accounts payable |  | 8,900 | $\leftarrow$ change in balance sheet amounts |
| Other current liabilities |  | - | $\leftarrow$ change in balance sheet amounts |
| Deduct for decreases in current liabilities: |  |  |  |
| Accounts payable |  | - | $\leftarrow$ change in balance sheet amounts |
| Other current liabilities |  | (650) | $\leftarrow$ change in balance sheet amounts |
| Net cash provided by operating activities |  | 76,759 | $\leftarrow$ often compared to net earnings |
| Cash flows from investing activities |  |  |  |
| Add: Proceeds from sale of long-term assets |  | 3,100 | $\leftarrow$ amount received |
| Deduct: Capital expenditures |  | $(70,000)$ | $\leftarrow$ used in calculation of free cash flow |
| Deduct: Purchase of other long-term assets |  | - |  |
| Net cash used in investing activities |  | $(66,900)$ |  |
| Cash flows from financing activities |  |  |  |
| Deduct: Cash dividends |  | $(15,000)$ |  |
| Add: Issuance of stock |  | - |  |
| Add: Issuance of long-term debt |  | - |  |
| Deduct: Repayment of long-term debt |  | - |  |
| Net cash used in financing activities |  | $(15,000)$ |  |
| Net change in cash and cash equivalents |  | $(5,141)$ | $\leftarrow$ Operating + Investing + Financing |
| Cash and cash equivalents at beginning of period |  | 29,641 |  |
| Cash and cash equivalents at end of period | \$ | 24,500 |  |

[^1]
## Statement of Cash Flows (2)

1. The statement of cash flows is often referred to as SCF or as the cash flow statement.
2. The statement of cash flows shows how a company's cash and cash equivalents have changed during the accounting period.
3. Many small business owners have asked me, "If I made all that money that my income statement shows, how come I don't have any money in the bank?" The statement of cash flows will help answer that question.
4. The statement of cash flows is also used by some financial analysts to judge the quality of earnings. Specifically they compare the corporation's earnings to the cash flows from operating activities. If the cash flows are less than the earnings, the analyst is concerned.
5. Financial analysts also use the SCF to determine the amount of free cash flow. The calculation of free cash flow is:

| $\quad$ Cash flows from operating activities | $\$$ |
| :--- | :--- |
| minus: | Capital expenditures needed to maintain operations |
| equals: | Free cash flow |

Some people also subtract the dividends to stockholders.
6. The SCF is a bit difficult to prepare. However, it is not difficult to read. Therefore, you should become familiar with this important financial statement. Remember it took lots of information from the balance sheet, income statement, and elsewhere to present a meaningful analysis of how a company's cash has changed during the accounting period.

# Statement of Changes in Owner's Equity 

| Sample Retailer Company* |  |  |
| :---: | :---: | :---: |
| Statement of Changes in Owner's Equity |  |  |
| For the Four Months Ended April 30, 2023 |  |  |
| Balance of owner's equity at December 31, 2022 | \$ | 80,000 |
| Add: Investments by owner |  |  |
| Deduct: Withdrawals by owner |  | 30,000 |
| Subtotal |  | 50,000 |
| Add: Net income (subtract net loss) during current period |  | 45,000 |
| Balance of owner's equity at April 30, 2023 | \$ | 95,000 |
| *A sole proprietorship |  |  |

## To learn about a corporation's Statement of Changes in Stockholders' Equity and its Statement of Comprehensive Income see any publicly-traded corporation's Form 10-K, which is usually available on the corporation's website under Investor Relations.

## Other Comprehensive Income (OCI)

Examples of other comprehensive income (or loss) include foreign currency translation adjustments, certain pension liability adjustments, and the income tax expense which pertains to the other comprehensive income.

## Additional Comments

The financial statements report the past transactions. There is no assurance that the past will hold true for the current year and future years.

If a corporation's stock is publicly-traded, you can learn much about its operations and industry by reading its Annual Report to the Securities and Exchange Commission (SEC) Form 10-K. Be sure to read the section entitled Management's Discussion and Analysis of Financial Condition and Results of Operations.


[^0]:    See notes to the financial statements.

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